



Stakeholder Dialogues IWRM Approaches in an Urban Context

Part 1: Stakeholder Dialogues Overall Programme Summary

*Saleha Atif
Sanaa Baxamoosa
Zehra Qadir*

Karachi Water Partnership
An Initiative of Hisaar Foundation

Abbreviations and Acronyms

CapNet	International Network for Capacity Building
CDGK	City District Government, Karachi
CDs	Compact Disks
GIT AWP	Gulshan-e-Iqbal Town Area Water Partnership
GIT	Gulshan-e-Iqbal Town
GWP	Global Water Partnership
IWRM	Integrated Water Resources Management
KCCI	Karachi Chamber of Commerce and Industries
KW&SB	Karachi Water and Sewerage Board
KWP	Karachi Water Partnership
KW&SB	Karachi Water & Sewerage Board
LGD	Local Government Departments
NED	Nadirshaw Edulji Dinshaw (University of Engineering and Technology)
NFRs	Notes for the Record
NGO	Non-Government Organization
CBO	Community Based Organization
NIM	National Institute of Management
OICCI	Overseas Investors Chamber of Commerce & Industry
PWP	Pakistan Water Partnership
Rs	Pak Rupees
TEC	Technical Committee
TMO	Town Municipal Officer
UC	Union Council
US	United State
WWN	Women and Water Network

Table of Contents

	Page #
1. Introduction	3
2. Background to the Programme	5
3. Objectives of Stakeholder Dialogue Programme Supported by Global Water Partnership	6
4. Methodology	7
5. Participants	9
6. Facilitators	10
7. Outcomes of GWP Stakeholder Dialogue Programme	10
7.1 Stakeholder Dialogue # 1 - Women of Gulshan-e-Iqbal Town	10
7.2 Stakeholder Dialogue # 2 - Elected Representatives of GIT AWP	11
7.3 Stakeholder Dialogue # 3 – Media of GIT	11
7.4 Stakeholder Dialogue # 4 –Administrators of GIT	11
7.5 Stakeholder Dialogue # 4 –Academia of GIT	12
7.6 Dialogue # 6 – Launch of WWN Landhi Town	13
7.7 Dialogue # 7 –KWP Partners Dialogue/Meeting	14
7.8 Dialogue # 8 – Launch of WWN Jamshed Town	14
8. Spirit of Partnership!	14
9. Generating Synergy through Partnership	15
10. Administrative Arrangements	15
11. Accounts Summary	15

1. **Introduction**

Hisaar Foundation - A Foundation for Water, Food and Livelihood Security was established in 2000 and registered as a non-profit company (under section 42 of the Companies Ordinance, 1984) in January 2003. The Foundation is governed by its members and an elected board of nine governors, led by a Chairperson.

Hisaar Foundation is a premier platform for bringing together issues of water, food and livelihood, and seeks solutions relevant for the water-food-livelihood nexus in an integrated manner. It promotes Integrated Water Resources Management (IWRM) and environmental conservation. In the current scenario Hisaar Foundation also focuses on global warming, increasing population, food crisis and the impending shortages of sweet water.

The Karachi Water Partnership (KWP) is an initiative of Hisaar Foundation. The vision of KWP is a Karachi with safe and sufficient water resources for all essential purposes. Its mission is to support the development of an environment friendly Karachi with focus on safe water, conservation and management of sewage, industrial and solid waste.

KWP is linked to the Area Water Partnership concept developed by the Global Water Partnership (GWP), the world's leading stakeholders forum on water and Pakistan Water Partnership (PWP). KWP's working model provides a unique and much needed bridge between various stakeholders including citizens, government, industries and civil society organizations.

Within the umbrella of KWP, 18 Area Water Partnerships are envisaged. Of this, the first one is already in place (Gulshan-e-Iqbal Town Area Water Partnership). This Area Water Partnership is affiliated with and liaises with KWP for improvement of municipal water and sewerage services and other activities in Gulshan-e-Iqbal Town.

Gulshan-e-Iqbal is divided into 13 Union Councils and is home to approximately 1,200,000 people. A 23 member committee of Gulshan-e-Iqbal Town Area Water Partnership (GIT AWP) has been formed which includes several representatives of Karachi Water & Sewerage Board (KWSB), local officials, members of KWP and residents of the area.

This stakeholder dialogues programme was in the context of Gulshan-e-Iqbal Town under the Karachi Water Partnership (KWP) initiative was supported by Global Water Partnership (GWP) with logistical support (venue, local transport etc). The facilitation was free of charge by Hisaar Foundation volunteers; the staff time was supported by GWP, while venue costs were supported largely by GWP and also offset partly by local and city governments of Karachi.

Title	Date	Status	No. of Participants	Contributors
IWRM Approaches in an Urban Context for Women of GIT	4 th January 2009	Held as per Proposal	39	<ul style="list-style-type: none"> • Global Water Partnership • Hisaar Foundation • Women and Water Networks • Gulshan-e-Iqbal Town Administration
IWRM Approaches in an Urban Context for Elected Representatives of Local Government in GIT	14 th January 2009	Held as per Proposal	45	<ul style="list-style-type: none"> • Global Water Partnership • Hisaar Foundation • Gulshan-e-Iqbal Town Administration
IWRM Approaches in an Urban Context for Media of GIT	29 th January 2009	Held as per Proposal	42	<ul style="list-style-type: none"> • Global Water Partnership • Hisaar Foundation • Gulshan-e-Iqbal Town Administration • Media Partners
IWRM Approaches in an Urban Context for Town Administrators of GIT	21 st February 2009	Held as per proposal	27	<ul style="list-style-type: none"> • Global Water Partnership • Hisaar Foundation • Gulshan-e-Iqbal Town Administration • Women and Water Networks
IWRM Approaches in Rural and Urban Contexts for Academia of GIT	27 th February 2009	Held as per Proposal	80	<ul style="list-style-type: none"> • Global Water Partnership • Hisaar Foundation • Karachi University • Karachi Water and Sewerage Board
Formal Launch of Women and Water Network (WWN) Landhi Chapter and its orientation/training in IWRM processes	20 th April 2009	Approved by Global Water Partnership	60	<ul style="list-style-type: none"> • Global Water Partnership • Hisaar Foundation • Women and Water Networks • Landhi Town Administration
Third KWP Partners Meeting/Dialogue	25 th April 2009	Approved by Global Water Partnership	181	<ul style="list-style-type: none"> • Global Water Partnership • Hisaar Foundation • Gulshan-e-Iqbal Town Administration
Formal Launch of Women and Water Network (WWN) Jamshed Town Chapter and its orientation/training in IWRM processes	18 th May 2009	Approved by Global Water Partnership	32	<ul style="list-style-type: none"> • Global Water Partnership • Jamshed Town Administration • Women and Water Networks • Hisaar Foundation

This report is in **ten** parts as under:

Part 1: Overall Stakeholder Dialogues Programme Summary

Part 2: Report for GWP Stakeholder Dialogue # 1: Women of GIT

Part 3: Report for GWP Stakeholder Dialogue # 2: Elected
Representatives of GIT

Part 4: Report for GWP Stakeholder Dialogue # 3: Media of GIT

Part 5: Report for GWP Stakeholder Dialogue # 4: Administrators of GIT

Part 6: Report for GWP Stakeholder Dialogue # 5: Academia of GIT

Part 7: Report for Stakeholder Dialogue to Launch WWN Landhi

Part 8: Report for Third KWP Partners' Dialogue/Meeting

Part 9: Report for Stakeholder Dialogue to Launch WWN Jamshed Town

Part 10: Notes for the Record (NFRs) of Meetings

2. **Background to the Programme**

During the first quarter of the year 2009, from January to March, Hisaar Foundation in collaboration with the Global Water Partnership embarked on a strategic growth programme in GIT AWP under its Karachi Water Partnership (KWP) initiative. A series of stakeholder dialogues was organized under a programme entitled "IWRM Approaches in an Urban Context" to strengthen and consolidate the Gulshan-e-Iqbal Town Area Water Partnership. The proposal presented to Global Water Partnership initially pertained to five stakeholder dialogues. However, KWP was able to arrange and hold eight dialogues in the given budget.

These five original stakeholder dialogues were:

1. IWRM Approaches in an Urban Context for **Women of Gulshan-e-Iqbal Town** (4th January 2009)
2. IWRM Approaches in an Urban Context for **Elected Representatives of Gulshan-e-Iqbal Town** (14th January 2009)
3. IWRM Approaches in an Urban Context for **Print and Electronic Media** (29th January 2009)
4. IWRM Approaches in an Urban Context for **Administrators of Gulshan-e-Iqbal Town** (21st February 2009)

5. IWRM Approaches in an Urban Context for **Academia of Gulshan-e-Iqbal Town** (27th February 2009)

The three additional stakeholder dialogues were as follows:

6. **Launch of Women and Water Network (WWN) Landhi Chapter** and its orientation/training in IWRM processes (20th April 2009)
7. **Third KWP Partners' Dialogue/Meeting** (25th April 2009)
8. **Launch of Women and Water Network (WWN) Jamshed Town Chapter** and its orientation/training in IWRM processes (18th May 2009)

These additional dialogues were synchronized and well thought out as they further enhanced the objectives and outcomes of the aforementioned dialogues.

These stakeholder dialogues familiarized participants with the concept of IWRM and how it can be translated in an urban context, and how they can participate in, promote and take relevant action with regards to water conservation and IWRM at their own locations and levels. Participants also learned how they could team up with all sectors of society (government, industries, agriculture, trade bodies, civil society, academic and research institutions) IWRM processes and approaches. Participants learned how to engage more formally, regularly and forcefully with city and local governments, municipality and similar structures, so that the water partnerships can directly work with plans, programmes and budgets of these structures, influencing and shaping these to IWRM as much as possible.

3. **Objectives of Stakeholder Dialogue Programme Supported by Global Water Partnership**

The original objectives of the Stakeholder Dialogue Programme supported by Global Water Partnership were:

- To familiarize women coming together to form a WWN in GIT-AWP (Gulshan Iqbal Area Water Partnership) with Gender and IWRM and how these can be translated in aiding in identification of their problems as users of water, managers of domestic water and channelizing their voice towards town water issues
- To develop programmes for each Union Council (UC) in terms of how they can use IWRM principles to make allocation for and carry out improved water management and to familiarize Nazims, Naib Nazims, Councilors and administrators of the 13 UCs in Gulshan-e-Iqbal Town with GIT AWP Programme and to seek their commitment in acting to support this programme

- To familiarize the media of GIT with the concept of IWRM, understand that they have a role and responsibility in promoting water conservation and IWRM, and thus ensure and pledge their participation in creating public awareness on water conservation. It will also build up a team from within the media that will facilitate the conditions for creation and implementation of IWRM and for the further evolution of IWRM approaches in the town and city
- To familiarize 20 Administrators related to education, health and related services with GIT AWP programme and to seek their commitment in acting to support this programme and to familiarize them with their role and responsibility in promoting water conservation and improved water management and sanitation, particularly in public schools
- To obtain commitment of GIT higher education institutions (colleges and universities) to assist in research studies, and to develop and fine tune the socio-economic basis of the solutions being designed and executed by GIT AWP as part of the KWP programme for this area

4. **Methodology**

Since these stakeholder dialogues were held among peers, the facilitation was in participatory and consensus building mode. Short presentations were used to kick off discussions, and the training aspect subsumed under the dialogue style of the sessions.

The groups were made up of senior, experienced, highly educated and motivated people, carefully selected for their ability to undertake actions. Discussions were noted and participants' contributions were used as part of building lobbying approaches, solutions and actions.

The following materials were used in the programme to prepare handouts and presentations. For list of handouts see workshop reports presented in parts 2 – 9 of this report.

1. Catalyzing Change – a handbook for developing IWRM and water efficiency strategies, Technical Committee (TEC), GWP 2004

2. Technical Background Paper No. 04, Integrated Water Resource Management, GWP 2000

3. Judith A. Rees, Tec Background Papers No. 11, Urban Water and Sanitation Services; an IWRM Approach, GWP 2006

4. Technical Brief Paper No. 05, Mainstreaming gender in integrated resources management strategies and plans: practical steps for practitioner, TEC, GWP

5. Policy Brief Paper No. 03, **Gender mainstreaming: An essential component of sustainable water management**, TEC, GWP

6. **Sharing knowledge for equitable, efficient and sustainable water resources management**, Version 2, Toolbox IWRM, GWP 2003

The following handouts, CDs and materials were prepared and used in the programme, and shared with participants:

- Workshop Frameworks
- **KWP Documentary** on water situation of Karachi (Urdu and English)
- **KWP Public Service Messages** (Urdu and English) on Water Conservation for radio and television
- CapNet and GWP CD titled “**IWRM Resources**” including an E-Library on Water Resources Management and a **Toolbox on IWRM**
- KWP Newsletter (PaniNama)
- Year Planner for 2009
- Guidelines for Water Conservation (English and Urdu)
 - Guidelines for Homes
 - Guidelines for Schools
 - Guidelines for Offices

- Briefs on IWRM (English and Urdu)
- TEC Policy Brief Paper No. 03
- TEC Policy Brief Paper No. 05
- Water and Waste Water Issues of Karachi
- Karachi Water Facts
- Long and Short Term Programme of KWP
- KWP Model
- WWN Introduction, Functions, Actions, Plans and Achievements (English and Urdu)
- WWN Membership Form
- Composition of Gulshan-e-Iqbal Town Area Water Partnership Steering Committee
- Poetry “Water is Reality”

(These are presented in full in the Annexes of Parts 2-9)

T-Shirts printed free of cost by Hisaar Foundation volunteer with **Hisaar Foundation logo**, a picture of an **endangered species** and a water droplet with the message “**Save Me**” (donated by council member of Hisaar Foundation)

In several of the workshops the main full group sessions were followed by small group discussions and presentations by participants, prior to identification of actions to be taken and commitments made.

A short documentary was prepared which contained the following:

- Introduction to Hisaar Foundation, GWP and KWP
- Interviews of Hisaar Foundation Board of Governors and Council Members, GIT Administrators, Elected Representatives, Government Officials, WWN Members, Teachers, Landhi Town Administrator and Citizens
- Dissemination of Guidelines
- Work in Progress in GIT AWP
- School Programme
- WWN Programme
- Initiation of Work ion Landhi Town

5. Participants

A total of **506 people participated** in the eight dialogues and events. The people who participated in these capacity building exercises ranged from government officials, elected representatives and academia, to partners, media representatives, volunteers and others. Some, who participated in earlier workshops, became facilitators in later workshops.

Academia/ Faculty – 15

School Teachers – 28

Academia/ Students -47

Government Officials - 116

- Provincial/City Government – 7
- Local Government – 12
- Karachi Water and Sewerage Board – 36
- Elected Local Government Officials/ Union Council Officials – 61

Media – 59

Partners of KWP- 181

- NGOs/Private Sector – 35
- Individuals- 28
- Hisaar Foundation Board/Council Members KWP Advisory Council Members- 13
- Media/WWNs/Academia/School Heads/Students- 105

Women and Water Network members – 52

Volunteers/Others – 15

6. **Facilitators**

Facilitation of the workshops was conducted by the Governors and Council members of Hisaar Foundation, senior staff members, water specialists, senior volunteers and partners. The following facilitators donated their time and expertise **free of cost** and their contributions are deeply appreciated:

- A.G. Pirzada, Co-chair, GIT AWP Steering Committee
- Ayoob Shaikh, Deputy Project Manager, KW&SB
- Ikram Ullah Khan, Deputy TMO, Gulshan-e-Iqbal Town
- Jamil Hasan Kazmi, Professor, Karachi University
- Lily Khan, KWP Programme Officer
- Najam Zehra, Co-President, Karachi WWN
- Pervaiz Bashir, Radio Presenter
- Rahila Minhas, President, WWN GIT
- Sabiha Shah, Co-President, Karachi WWN
- Sarfaraz Rahman, Governor, Hisaar Foundation
- Sarwar Mushtaq, Council Member, Hisaar Foundation
- Seema Zahid, General Secretary, WWN GIT
- Shahida Sajid Ali, Coordinator- South, WWN Pakistan
- Shoab Akhtar, Naib Nazim, Gulshan-e-Iqbal Town
- Simi Kamal, Chairperson, Hisaar Foundation
- Talat Yasmin, President, Landhi WWN
- Tanya Taufiq, Town Councilor, Gulshan-e-Iqbal Town
- Tasneem Siddiqi, Chair of outgoing KWP Advisory Council
- Tofiq Pasha Mooraj, Council Member, Hisaar Foundation
- Umair Bin Zamir, Student, Karachi University
- Zohair Ashir, Governor, Hisaar Foundation

7. **Outcomes of GWP Stakeholder Dialogue Programme**

These dialogue style and focused training workshops had very significant and outstanding outcomes.

7.9 **Stakeholder Dialogue # 1 - Women of Gulshan-e-Iqbal Town**

The dialogue held with the women of Gulshan-e-Iqbal Town (4th January 2009) aimed to familiarize them with the concepts of IWRM and gender in an urban context and how they could incorporate these concepts in forming a Women and Water Network (WWN) in their town. It also aimed to enable these women as domestic users and managers of water to channelize their voices through an organized platform. The participants worked on building partnerships and developing solutions for water management in GIT, especially with regards to the functions of the newly formed GIT WWN, required action by GIT WWN on domestic water and

sewerage problems, water education in schools and involvement of university students in future plans to create an ongoing and sustainable process. The strategies developed through group work resulted in the following: The women of Karachi were strengthened in the context of gender through the establishment of an organized platform such as the GIT WWN, the GIT WWN group was made to understand their role in IWRM and water and sanitation issues in their local context, the GIT WWN group learned to identify and develop IWRM based solutions, and finally, it was also decided that WWNs would be formed in all Union Councils (UCs) of GIT.

7.10 Stakeholder Dialogue # 2 - Elected Representatives of GIT AWP

The dialogue with Elected Representatives of GIT AWP (14th January 2009) led to its strengthening and fine tuning of actions that resulted in direct outcomes. Since the partnership strategy of KWP calls for cooperation with local government and work in tandem with local government structures for relevant action, the Nazims, Naib Nazims Union Councilors and Administrators were identified as primary stakeholders. The dialogue held with the elected representatives of GIT, resulted in the development of committed action plans, on behalf of the local government for each of the different UCs of GIT. Elected Representatives from 10 UCs were present at this dialogue. These elected representatives were familiarized with the GIT AWP programme and they also committed towards acting to support and implement their proposed programmes for the town in the context of water management and sanitation. These representatives also agreed to work with the Karachi Water and Sewerage Board to identify the places where water is being wasted and developing a plan to alleviate this issue.

7.11 Stakeholder Dialogue # 3 – Media of GIT

The dialogue with the Media of Gulshan-e-Iqbal Town (29th January 2009) aimed to familiarize them with the concept of IWRM in addition to making them conscious of their role as media professionals to create awareness about water management, conservation and sanitation issues. The media dialogue provided the print and electronic media of GIT with numerous resources and IWRM based arguments to make independent programmes and features highlighting the three E's of IWRM (Economic Efficiency, Equity and Environmental and Ecological Sustainability) and concern for water conservation and better management. This dialogue resulted in the induction of media professionals as permanent members of GIT AWP, and also enabled them with the right resources to write extensively and create awareness about water conservation, management, sanitation and IWRM issues.

7.12 Stakeholder Dialogue # 4 –Administrators of GIT

The dialogue with the Administrators of Gulshan-e-Iqbal Town (21st February 2009) was held to familiarize administrators from health,

education, public works and related services with the GIT AWP programme and to seek their commitment in acting to support this programme. These administrators were alerted to their role and responsibility in promoting water conservation, and improved water management and sanitation, particularly in public schools. As a result of this dialogue, the process of bringing water and sanitation issues of public schools to the UC level was streamlined and the WWN GIT became responsible for implementation, monitoring and evaluation of remedial work in public schools. At this dialogue, it was also decided that the lead structure of GIT AWP would be redesigned to reflect the growing partnership with a Steering Committee of 23 members:

- Town Nazim Gulshan-e-Iqbal
- Naib Nazim Gulshan-e-Iqbal
- Town Municipal Officer Gulshan-e-Iqbal
- Deputy Town Municipal Officer Gulshan-e-Iqbal
- Deputy City Officer, Education Works
- Executive Engineer (Water) Gulshan Town
- Assistant Engineer (Water) Gulshan Town
- Executive Engineer (Sewerage) Gulshan Town
- Assistant Engineer (Sewerage) Gulshan Town
- 2 Town Councilors, Gulshan-e-Iqbal (Male and Female)
- Representative of UC-6 Gulshan-e-Iqbal
- Representative of UC-8 Gulshan-e-Iqbal
- 2 Representatives of Hisaar Foundation
- 5 Residents of Gulshan-e-Iqbal Town
- 2 Representatives of WWN (GIT-AWP)
- Representative of Local Industry

This is a major step forward for public-private and participatory partnership in the service of IWRM and urban water conservation.

7.13 Stakeholder Dialogue # 4 –Academia of GIT

The dialogue with Academia of Gulshan-e-Iqbal Town (27th February 2009) was held in collaboration with the Karachi University and attended by university departmental heads, professors, graduate students and subject specialists from different relevant fields of study. It aimed to obtain commitments of GIT higher education institutions to assist in research studies, and to develop and fine tune the technical and socio-economic basis of the solutions being designed and executed by GIT AWP as part of the KWP Programme. The outcomes and commitments arising from this dialogue have been tremendous. The longer term objective of this engagement with academic institutions is the planning of new courses in university and colleges of Karachi such that graduates are made capable of working on issues of water security, water conservation and water

management in the future. The short term and more immediate results of the dialogue are outlined below:

- a) **NED University of Engineering and Karachi University** agreed to incorporate IWRM in their concerns and to distribute water guidelines of KWP through their students, sharing the cost of printing and distribution. They also agreed to conduct dialogues on behalf of KWP in their own departments and academic circles. NED will share reports on water consumption in different economic areas, measure the impact of KWP's work and monitor and evaluate the KWP initiative.
- b) **National Institute of Management** offered to conduct courses/training for government officers on water management so that they would incorporate this knowledge in their decision making.
- c) **Chemistry Department of Karachi University** agreed to develop guidelines and methods of cleaning water at point of consumption (in households) and develop lessons and curriculums that include water conservation and water management. They also agreed to conduct studies on the water table of Karachi and propose solutions on how to stabilize the water table.
- d) **Geography Department of Karachi University** agreed to run awareness raising campaigns to support KWP and develop and bridge the major gaps in terms of data. Department scholars agreed to share a framework and methodology for dividing Karachi into mega ecosystems and to develop separate plans for each. They also committed to collaborate with NED to monitor urban runoff in Karachi.
- e) **Agriculture Department of Karachi University** decided to develop presentations and charts to raise awareness regarding water conservation amongst rural communities and to develop water saving guidelines in agriculture. They also committed to distributing KWP water conservation guidelines to rural communities.
- f) **Environmental Sciences Department of Karachi University** agreed to carry out water testing of different samples of water collected from across GIT and Karachi and to suggest low cost solutions such as solar water purification techniques.

7.14 Dialogue # 6 – Launch of WWN Landhi Town

The dialogue on 20th April 2009 formally launched the Landhi WWN chapter as a sub-body of Karachi WWN and strengthened the Lyari WWN and GIT WWN through a discussion of their experiences, problems and solutions. The Executive Committee of the Landhi WWN was formed as an official body to implement and execute Landhi WWN activities. The Landhi AWP also had a soft launch at this dialogue. The immediate result of this being that Landhi WWN has already engaged the local town administration into action. Landhi WWN has already collaborated with the

local TMA to distribute KWP's water conservation guidelines to all 52,000 households of Landhi through the town's cleanliness campaign.

7.15 Dialogue # 7 –KWP Partners Dialogue/Meeting

The Partners' Dialogue on 25th April 2009 resulted in the official completion of phase 1 of KWP and the initiation of phase 2 of KWP. At this dialogue it was decided that based on the experiences and traditions already set by KWP's collaborate platform, Hisaar Foundation's partnership development programme for 2009 will take to scale the work in Karachi and embark upon new towns in Karachi. KWP aims to have established AWP's in each of the administrative towns of Karachi by the end of this year.

The structure of the steering committee for phase two was discussed and finalized as under:

Partnership Category	Representatives	Number of Reps
Hisaar Foundation (Chair)	Water expert	1
	Board Member	1
Government	LGD	1
	CDGK	1
	KW&SB	1
Corporate/Private/Industries	OICCI	1
	KCCI	1
NGO\CBO		1
Academic \Research Institutions	Faculty Member	2
WWN	Karachi WWN	2
Citizens	Individuals	2
Media	Electronic	1
	Print	1
Water Experts	Sewerage Management	1
	Wetlands/ Coastal Area	1
Total		18

7.16 Dialogue # 8 – Launch of WWN Jamshed Town

The last dialogue of this series held on 18th May 2009 formally launched the Jamshed Town WWN chapter as a sub-body of Karachi WWN and strengthened the Landhi WWN, Lyari WWN and GIT WWN through a discussion of their experiences, problems and solutions. The Executive Committee of the Jamshed Town WWN was formed as an official body to implement and execute Jamshed Town WWN activities and their role and responsibility towards promoting IWRM approaches in their town was also outlined.

8. Spirit of Partnership!

The methodology described in this section means that participatory IWRM processes were set into motion, while strengthening the existing mega city

network. The programme was carried out with the support of government agencies and using several existing KWP partners: (In alphabetical order)

- City District Government, Karachi
- Karachi Water and Sewerage Board (KW&SB)
- International Network for Capacity Building (CapNet)
- Gulshan-e-Iqbal Town Administration
- Gulshan -e-Iqbal Town Area Water Partnership (GIT AWP)
- Jamshed Town Administration
- Karachi Water Partnership (KWP)
- Karachi Women and Water Network (WWN)
- Karachi University
- Landhi Town Administration
- WWN Gulshan –e-Iqbal Town
- WWN Landhi
- WWN Lyari
- B TV (voice over and video expert)

9. **Generating Synergy through Partnership**

The synergy and success of the GWP supported Stakeholder Dialogue Programme entitled “IWRM Approaches in an Urban Context” (with Karachi Water Partnership) has been tremendous. Many positive outcomes and follow-up actions happened straight after the training workshops and dialogues, such that the experiences of Karachi Water Partnership training programme is now ready to be vertically taken to national and basin levels and horizontally to local levels.

GWP provided **US\$19,544** worth of support for this initiative, while partners, facilitators and the local government provided in-kind support to match this figure in terms of logistical support and personnel. In addition facilitators time, given freely, exceeds this figure.

The over whelming support and low cost premises provided by the GIT administration for conducting the dialogues resulted in savings. Through these savings it was possible to hold three more dialogues with the consent of GWP. These dialogues were in addition to the original five dialogues that were part of the programme and were held with 2 town level WWNs and KWP Partners.

10. **Administrative Arrangements**

The administrative team consisting of a dialogue coordinator, one programme assistant and one office/accounts assistant who managed the logistical arrangements, preparations, module development, materials, adaptation, presentations, guidelines and translation and other dialogue related matters .

Rapporteurs were hired for each dialogue to accurately document and report on each dialogue as per instructions, but others also gave their time without compensation.

Senior volunteers, Board members and Council members of Hisaar Foundation and KWP partners designed and led the dialogues and gave their time free of cost for planning, strategy, facilitation and networking with high-level government functionaries.

11. Accounts Summary

Total amount requested from GWP was US\$ 21,741. The actual amount was received in two installments from PWP. The first installment was received through a cheque of US\$ 18,281. Since Hisaar Foundation has no dollar account, therefore this US\$ cheque was deposited into Pak Rupees account and credited with an amount of Pak Rs 1444, 747. The second installment received from PWP was through a Pak Rupees cheque of Rs 101,861/-. Therefore the total amount received by Hisaar Foundation for this project in Pak Rupees was 1,546,608/-.

The financial statement is in Pak Rupees since amount received and expenses incurred were both in Pak Rupees. The total of expenditure and balance has been converted into US Dollar for the convenience of GWP.

**The total budget requested from GWP was US\$ 21,741
Amount received Pak Rs 1,546,608/- (US\$ 19,544)**

	<u>Pak Rs</u>	<u>US\$</u>
Amount received from PWP in December 2008	1,444,747	18,281
Amount received from PWP in March 2009	101,861	1,263
Total Amount received from PWP	1,546,608	19,544
Total expenses incurred on this project	-1,538,958	-19,449
Balance with Hisaar Foundation	7,650	95

Summary of Expenses

Budget Heads	Amount Requested from GWP	Revised Budget as per Amount Received		Expenses Incurred	Balance
	(in US\$)	(in US\$)	(in Pak Rs)	(in Pak Rs)	(in Pak Rs)
Dialogue Coordinator					
(US\$ 1000/month x 3 months)	3,000	3,000	237,090	237,090	0
Programme Assistant					
(US\$ 800/month x 3 months)	2,400	2,400	189,672	189,672	0
Office Assistant/Accountant					
(US\$ 700/month x 3 months)	2,100	2,100	165,863	165,863	0
Rapporteurs					
(US\$ 200 x 5 dialogues)	1,000	1,000	79,030	79,030	0
Rent of Premises/Lunch/ Refreshments/ Audiovisuals/Supplies					
(Average of US\$ 1,500/dialogue x 5 dialogues)	7,500	5,800	458,374	401,976	* 56,398
Filming/photography/recording					
(US\$ 150 x 5 dialogues)	750	750	59,273	65,350	-6,077
Banners/backdrops/stationary/folders					
(US\$ 200 x 5 dialogues)	1,000	900	71,127	69,877	1,250
Communications/courier/phones					
(Average of US\$ 100/dialogue x 5 dialogues)	500	500	39,515	37,369	2,146
Printing/photocopying/documentation	800	800	63,224	110,453	** -47,229
Local transport/car hire for facilitators and team	1,500	1,188	94,960	93,276	1,684
Others					
Bank Charges and Tax				522	-522
Total	20,550	18,438	1,458,128	1,450,478	7,650
Host Institution Charges @ 6 percent	1,191	1,106	88,480	88,480	
Grand Total	21,741	19,544	1,546,608	1,538,958	7,650

* Balance remains in this head because the local government institutions provided low cost venues/refreshments for a few dialogues and also picked up venue/refreshments costs for some other dialogues

** Expenses in this head became higher because the number of dialogues increased from 5 to 8. Please note that the additional three dialogues were carried out with the permission of GWP.